Capacity Building Efforts in the Baltic and Mediterranean Regions

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Outline

- Background
- Capacity Building
- Baltic Sea region
- Mediterranean Sea region
- Conclusions/Lessons
Background

- Inability versus unwillingness
- Carrots, sticks and capacity
- Science, technology and people
## Capacity Building Initiatives

<table>
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<tr>
<th>Dimension</th>
<th>Focus</th>
<th>Activities</th>
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<tr>
<td><strong>Human Resource Development</strong></td>
<td>Supply of prof. and tech. personnel</td>
<td>Training, salaries, work conditions, recruitment</td>
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<td><strong>Organizational Strengthening</strong></td>
<td>Management and info. systems reform to improve performance (microstructure)</td>
<td>Incentive systems, use of personnel, org. culture, communications, mgmt. structures</td>
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<td><strong>Institutional Reform</strong></td>
<td>Institutions and systems (macrostructure)</td>
<td>Rules for econ. &amp; pol. regimes, policy &amp; legal change</td>
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Capacity -- Cross-Cutting Issues

- Technical capacity
- Organized analysis, feedback, critique, skepticism
- Horizontal and vertical networks, communities of interest and shared commitments
Baltic Cooperation

- Environmental Challenges
- International Organizations: HELCOM, EU, MDBs
- Bilateral: State--State
- Subnational: cities and local government bodies, research institutes
- NGOs: scientific and technical, environment activists, universities
Baltic Cooperation--Forms

- Sci/tech: learning, training, expertise
- Regional monitoring, assessing
- Legal and regulatory
- Local policy and implementation (recently)
- Informational materials, handbooks, websites, etc.
- Co-financing/coordinating resources
Baltic Results

- Sectors: Agric., Industry, Municipal
- Poland and Baltic States
  - national versus local
  - implementation
- Russia
  - national versus Baltic region
  - implementation
Mediterranean Cooperation

- IOs
  - MAP/UNEP (Protocols, RACs, Programs...)
  - EU
- Science and Tech./Research Orientation
- Information, research, pilot studies, etc.
- Little CB for law, regs, national monitoring, NGO support, implementation
Mediterranean Results

- EU Countries:
  - France, Greece, Italy, Spain

- EU Applicants and Aspirants:
  - Slovenia, Croatia, Malta, Cyprus, Turkey

- Non-EU affiliated:
  - Albania, Algeria, Egypt, Israel, Lebanon, Morocco, Syria, Tunisia, (former Yugo.)
Conclusions -- 1

- Capacity Building is critical: lack of capacity/ability key factor explaining lack of compliance and implementation
- Cap. Bldg.. -- often necessary at multiple levels of government and in NGO & industrial sectors
- Capacity Bldg. can work: laws, regulations, standard setting, implementation
Conclusions -- 2

- Scientific/technical/research capacity:
  - unlikely to influence policy on its own
  - increasing S&T capacity will not result in better policy automatically

- Analytical/critical/learning systems necessary

- Public sector capacity versus mass behavioral change